

Exhibit 300 (BY2009)

PART ONE	
OVERVIEW	
1. Date of Submission:	2006-11-07
2. Agency:	015
3. Bureau:	00
4. Name of this Capital Asset:	Enterprise IT Infrastructure Optimization Initiative (EITIO)
5. Unique Project Identifier:	015-00-02-00-01-5201-00
6. What kind of investment will this be in FY2009?	
Mixed Life Cycle	
7. What was the first budget year this investment was submitted to OMB?	
FY2005	
8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap.	
<p>Treasury's consolidated infrastructure investment, renamed to reflect its close alignment with OMB's Infrastructure Optimization Initiative (IOI) Line of Business, this year entails much more granular analysis and oversight of Treasury's acquisition and management of commodity IT infrastructure. Input to the E-300 includes eight internal E-300s for significant programs and projects that by themselves would be classified as Major investments, along with detailed input forms from each bureau for each of the three infrastructure areas as defined by the IOI. Based on the IOI's definitions, we have removed certain activities from this Investment, including HSPD-12, other aspects of identity management, and portals and other web development projects; these are now represented in separate investments. The resulting new baseline includes high-level performance measures, aligned with the IOI projections contained in their FY 2009 Exhibit 300, and designed to track Treasury's overall progress toward optimization, including both cost and performance targets, the level of adoption of IOI Common Solutions, and the degree of collaborative participation by the bureaus. These will be informed by bureau-level measures, and will be supplemented with much more detailed measures as the five-year plan for End User Systems and Support takes shape during the first half of FY 2008 (and comparable processes will follow for the two other areas of infrastructure in subsequent years). We will track and measure rigorously against this baseline with quarterly control reviews decomposed to the bureau, program and project level, with the goal of maintaining a clear line of sight from mission to supporting technology. Our collaboration with the IOI will provide a framework within which we will establish defensible measures and targets, using consistent and OMB-approved definitions and taxonomies, identify optimization opportunities, and implement plans of action and a governance structure to meet them. The IOI will complement and advance our ongoing internal processes as we assemble the information and create the enterprise environment required to proceed effectively with commodity infrastructure optimization.</p>	
9. Did the Agency's Executive/Investment Committee approve this request?	
yes	
9.a. If "yes," what was the date of this approval?	
2007-08-16	
10. Did the Project Manager review this Exhibit?	
yes	
11. Project Manager Name:	
Gross, Lawrence	
Project Manager Phone:	
202-622-0122	
Project Manager Email:	
lawrence.gross@do.treas.gov	
11.a. What is the current FAC-P/PM certification level of the project/program manager?	
Mid/Journeyman-level	

12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project.	
no	
12.a. Will this investment include electronic assets (including computers)?	
yes	
12.b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only)	
no	
13. Does this investment directly support one of the PMA initiatives?	
yes	
If yes, select the initiatives that apply:	
Budget Performance Integration	
Competitive Sourcing	
13.a. Briefly and specifically describe for each selected how this asset directly supports the identified initiative(s)? (e.g. If E-Gov is selected, is it an approved shared service provider or the managing partner?)	
--Budget and Performance Integration - More attention to cost savings and service levels, and more granular tracking and reporting against consistent metrics, will further strengthen the relationship between capital planning and budgeting by making IT investments more transparent to all. --Competitive Sourcing - Participation in the IOI will entail strong focus on enterprise licenses, expanded use of SmartBuy and similar providers, and unprecedented cross-agency economies of scale.	
14. Does this investment support a program assessed using the Program Assessment Rating Tool (PART)?	
no	
15. Is this investment for information technology?	
yes	
16. What is the level of the IT Project (per CIO Council's PM Guidance)?	
Level 2	
17. What project management qualifications does the Project Manager have? (per CIO Council's PM Guidance)	
(1) Project manager has been validated as qualified for this investment	
18. Is this investment identified as high risk on the Q4 - FY 2007 agency high risk report (per OMB memorandum M-05-23)?	
yes	
19. Is this a financial management system?	
no	
20. What is the percentage breakout for the total FY2008 funding request for the following? (This should total 100%)	
Hardware	8
Software	11
Services	49
Other	32
21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?	
n/a	
22. Contact information of individual responsible for privacy related questions.	
Name	
Lawrence Gross	
Phone Number	
202-622-0122	
Title	

Associate CIO for Electronic Government

Email

lawrence.gross@do.treas.gov

23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?

yes

24. Does this investment directly support one of the GAO High Risk Areas?

no

SUMMARY OF SPEND

1. Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated Government FTE Cost, and should be excluded from the amounts shown for Planning, Full Acquisition, and Operation/Maintenance. The total estimated annual cost of the investment is the sum of costs for Planning, Full Acquisition, and Operation/Maintenance. For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

All amounts represent Budget Authority

	PY-1 & Earlier	PY	CY
	-2006	2007	2008
Planning Budgetary Resources	4.469	9.410	29.316
Acquisition Budgetary Resources	26.510	22.374	21.068
Maintenance Budgetary Resources	553.258	753.611	893.847
Government FTE Cost	287.613	353.157	373.464
# of FTEs	3637	3381	3570

Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies).

Government FTE Costs should not be included as part of the TOTAL represented.

2. Will this project require the agency to hire additional FTE's?

no

3. If the summary of spending has changed from the FY2008 President's budget request, briefly explain those changes.

In considering changes in the Summary of Spending from one year to the next, one must bear in mind that Treasury's Enterprise IT Infrastructure Optimization (EITIO) initiative is not in fact a single investment. It is a representation of a continually evolving effort to (1) discover, document and monitor all "commodity" IT infrastructure across the Department and (2) identify and implement ways to optimize the acquisition and management of these resources, recently in conjunction with OMB's Infrastructure Optimization Initiative (IOI) Line of Business. In aligning with the IOI's expanded definitions of the three commodity infrastructure areas, Treasury this year has removed certain activities from this investment, including HSPD-12, other aspects of identity management, and portals and other web development projects; these are now represented in separate investments. Through the same process, bureaus overall have done a better job of identifying expenditures to be included in EITIO. Further, in developing Working Capital Fund budget estimates for the transition from our existing WAN (TCS) to a managed-services solution (TNet) procured through GSA NetWorx (currently expected to be during FY 2008), Treasury has conservatively anticipated the potential need for extended parallel operations, thus projecting about 48M for TNet in 2009 (as detailed in an internal E-300), while still projecting full funding in that year for TCS. The net result of all the additions and subtractions is a decrease from last year's Summary of Spending of about \$176M for 2008 and about \$96M for 2009.

PERFORMANCE

In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures (indicators) must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill.

They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative measure.

Agencies must use the following table to report performance goals and measures for the major investment and use the Federal Enterprise Architecture (FEA) Performance Reference Model (PRM). Map all Measurement Indicators to the corresponding Measurement Area and Measurement Grouping identified in the PRM. There should be at least one Measurement Indicator for each of the four different Measurement Areas (for each fiscal year). The PRM is available at www.egov.gov. The table can be extended to include performance measures for years beyond FY 2009.

	Fiscal Year	Strategic Goal Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
1	2008	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Customer Results	New Customers and Market Penetration	Bureau approval of enterprise IT Infrastructure governance documents, policies and procedures developed for the infrastructure optimization process	Documents, policies and procedures not developed	100% of bureaus formally approve	
2	2008	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Processes and Activities	Innovation and Improvement	All bureaus participate in development of baseline of IT commodity infrastructure service levels and cost efficiency for End User infrastructure area	Baseline not developed	100% of bureaus contribute collaboratively to the baseline	
3	2008	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Mission and Business Results	Lifecycle/Change Management	Specific opportunities identified to improve service levels	No opportunities identified	Opportunities identified in 50% of bureaus	
4	2008	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Processes and Activities	Innovation and Improvement	5- year action plan developed for End User Systems and Services (EUSS) area	Plan not developed	Plan 100% completed	
5	2008	Ensure Professionalism, Excellence,	Technology	Overall Costs	Percent of bureaus collaboratively	Plan not implemented	100% of bureaus participate in	

		Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury			participating in Action Plan implementation across Treasury		implementation (relative to cost, service levels, or both)	
6	2009	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Customer Results	Frequency and Depth	Percent of Treasury-wide EUSS investment using IOI Common Solutions	0% (by cost)	20% (by cost)	
7	2009	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings (the delta between existing and target) for Steady State EUSS	0%	20%	
8	2009	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Mission and Business Results	Lifecycle/Change Management	Percent improvement in service levels toward applicable agency targets (TBD during FY 2008) for EUSS	0%	20%	
9	2009	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Processes and Activities	Innovation and Improvement	Percent of bureau collaboratively participating in development of baseline of IT commodity infrastructure service levels and cost efficiency for Telecomm infrastructure area	Baseline not developed	100% of bureaus contribute collaboratively to the baseline	
10	2009	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Processes and Activities	Innovation and Improvement	Percent of bureau collaboratively participating in development of baseline of IT commodity infrastructure service levels and cost efficiency for Servers and	Baseline not developed	100% of bureaus contribute collaboratively to the baseline	

					Mainframes infrastructure area			
11	2010	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Customer Results	Frequency and Depth	Percent of Treasury-wide investments (in all three infrastructure areas) using IOI Common Solutions	7% (based on 20% for one of three areas in 2009)	40%	
12	2010	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings realized for Steady State EUSS	20%	40%	
13	2010	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost avoidance in DME realized for all three infrastructure areas	0%	20%	
14	2010	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings realized for Steady State Mainframes and Servers area of infrastructure	0%	20%	
15	2010	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Mission and Business Results	Lifecycle/Change Management	Percent improvement in service levels toward applicable agency benchmarks - all areas	20%	40%	
16	2010	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Processes and Activities	Innovation and Improvement	Percent of bureaus collaboratively participating in annual update of action plan for all areas	100%	Remains at 100%	

		Treasury						
17	2011	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Customer Results	Frequency and Depth	Percent of total investment (by cost) using Common Solutions, for all three areas of infrastructure	40%	60%	
18	2011	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings realized in steady state, EUSS	40%	60%	
19	2011	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost avoidance realized in DME, all areas	20%	40%	
20	2011	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings realized in steady state, Mainframes and Servers	20%	40%	
21	2011	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings realized in steady state, Telecomm	0%	20%	
22	2011	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Mission and Business Results	Lifecycle/Change Management	Percent improvement in service levels toward applicable agency benchmarks - all areas	40%	60%	

23	2011	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Processes and Activities	Innovation and Improvement	Percent improvement in service levels toward applicable agency benchmarks - all areas	100%	Remains at 100%	
24	2012	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Customer Results	Frequency and Depth	Percent of total investment (by cost) using Common Solutions, for all three areas of infrastructure	60%	80%	
25	2012	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings realized in steady state, EUSS Tech	60%	80%	
26	2012	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost avoidance realized in DME, all areas	40%	60%	
27	2012	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings realized in steady state, Mainframes and Servers	40%	60%	
28	2012	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings realized in steady state, Telecomm	20%	40%	
29	2012	Ensure Professionalism,	Mission and Business	Lifecycle/Change Management	Percent improvement	60%	80%	

		Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Results		in service levels toward applicable agency benchmarks - all areas			
30	2012	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Processes and Activities	Innovation and Improvement	Percent of bureaus collaboratively participating in annual update of action plan for all areas	100%	Remains at 100%	
31	2013	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Customer Results	Frequency and Depth	Percent of total investment (by cost) using Common Solutions, for all three areas of infrastructure	80%	100%	
32	2013	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost savings realized in steady state, in all three areas of infrastructure	80% EUSS, 60% Mainframes and servers, 40% Telecomm	100%	
33	2013	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Technology	Overall Costs	Percent of potential cost avoidance realized in DME, all areas	40%	60%	
34	2013	Ensure Professionalism, Excellence, Integrity, and Accountability in the Management and Conduct of the Depart. of Treasury	Mission and Business Results	Lifecycle/Change Management	Percent improvement in service levels toward applicable agency benchmarks - all areas	80%	100%	
35	2013	Ensure Professionalism, Excellence, Integrity, and	Processes and Activities	Innovation and Improvement	Percent of bureaus collaboratively participating in	100%	Remains at 100%	

		Accountability in the Management and Conduct of the Depart. of Treasury			annual update of action plan for all areas			
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EA

In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

1. Is this investment included in your agency's target enterprise architecture?

yes

2. Is this investment included in the agency's EA Transition Strategy?

yes

2.a. If yes, provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment.

"Department of the Treasury Integrated IT Infrastructure"

3. Is this investment identified in a completed (contains a target architecture) and approved segment architecture?

no

4. Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <http://www.whitehouse.gov/omb/egov/>.

Component: Use existing SRM Components or identify as NEW. A NEW component is one not already identified as a service component in the FEA SRM.

Reused Name and UPI: A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.

Internal or External Reuse?: Internal reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. External reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

Funding Percentage: Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service.

	Agency Component Name	Agency Component Description	Service Type	Component	Reused Component Name	Reused UPI	Internal or External Reuse?	Funding %
1	Project and Earned Value management	Supports improved EVM and operational analysis at the project/program level	Management of Processes	Program / Project Management			No Reuse	3
2	Program management office	Supports cross-bureau collaboration in alignment with the Infrastructure Optimization initiative LOB	Management of Processes	Governance / Policy Management			No Reuse	2

3	TCE	Supports enterprise management of voice and data networks	Organizational Management	Network Management			No Reuse	15
4	Desktop support integration	Supports efficient provisioning of desktop services	Asset / Materials Management	Computers / Automation Management			No Reuse	21
5	Convergence	Supports voice/data convergence	Communication	Computer / Telephony Integration			No Reuse	4
6	Enterprise voice services	Supports efficient management of enterprise voice services	Communication	Voice Communications			No Reuse	9
7	Enterprise licence agreements	Supports enterprise license agreements and strategic sourcing of end-user software and other applications	Systems Management	License Management			No Reuse	8
8	Intrusion preventions	Supports the protection of data centers and end user environments	Security Management	Intrusion Prevention			No Reuse	4
9	Intrusion detection	Supports the protection of data centers and end user environments	Security Management	Intrusion Detection			No Reuse	4
10	Data Centers	Supports optimization and efficient management of Treasury data centers	Data Management	Data Warehouse			No Reuse	30

5. To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

FEA SRM Component: Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications.

Service Specification: In the Service Specification field, Agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

	SRM Component	Service Area	Service Category	Service Standard	Service Specification (i.e., vendor and product name)
1	Data Warehouse	Component Framework	Data Interchange	Data Exchange	

2	Data Warehouse	Component Framework	Data Management	Database Connectivity	
3	Voice Communications	Component Framework	Presentation / Interface	Wireless / Mobile / Voice	
4	Intrusion Prevention	Component Framework	Security	Certificates / Digital Signatures	
5	Intrusion Detection	Component Framework	Security	Supporting Security Services	
6	Computer / Telephony Integration	Service Access and Delivery	Access Channels	Wireless / PDA	
7	Network Management	Service Access and Delivery	Delivery Channels	Extranet	
8	Network Management	Service Access and Delivery	Delivery Channels	Internet	
9	Network Management	Service Access and Delivery	Delivery Channels	Intranet	
10	Network Management	Service Access and Delivery	Delivery Channels	Virtual Private Network (VPN)	
11	Intrusion Prevention	Service Access and Delivery	Service Requirements	Authentication / Single Sign-on	
12	Data Warehouse	Service Access and Delivery	Service Requirements	Hosting	
13	Network Management	Service Access and Delivery	Service Transport	Supporting Network Services	
14	Data Warehouse	Service Platform and Infrastructure	Database / Storage	Database	
15	Data Warehouse	Service Platform and Infrastructure	Database / Storage	Storage	
16	Computers / Automation Management	Service Platform and Infrastructure	Delivery Servers	Application Servers	
17	Computers / Automation Management	Service Platform and Infrastructure	Delivery Servers	Media Servers	
18	Computers / Automation Management	Service Platform and Infrastructure	Delivery Servers	Portal Servers	
19	Computers / Automation Management	Service Platform and Infrastructure	Delivery Servers	Web Servers	
20	Computers / Automation Management	Service Platform and Infrastructure	Hardware / Infrastructure	Embedded Technology Devices	
21	Network Management	Service Platform and Infrastructure	Hardware / Infrastructure	Local Area Network (LAN)	
22	Network Management	Service Platform and Infrastructure	Hardware / Infrastructure	Network Devices / Standards	
23	Computers / Automation Management	Service Platform and Infrastructure	Hardware / Infrastructure	Peripherals	
24	Computers /	Service Platform	Hardware /	Servers / Computers	

	Automation Management	and Infrastructure	Infrastructure		
25	Computer / Telephony Integration	Service Platform and Infrastructure	Hardware / Infrastructure	Video Conferencing	
26	Network Management	Service Platform and Infrastructure	Hardware / Infrastructure	Wide Area Network (WAN)	
27	License Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	
28	Computer / Telephony Integration	Service Platform and Infrastructure	Support Platforms	Wireless / Mobile	

6. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)?

yes

6.a. If yes, please describe.

These infrastructure investments support existing components/applications that are provided by one agency and used by multiple agencies, including, for example, the Bureau of the Public Debt's franchised services. Further, in the course of pursuing the options recommended by the Infrastructure Optimization Initiative LOB, Treasury expects to reach out to multiple external service providers and integrate its applications with others in ways that cannot yet be predicted.

PART TWO

RISK

You should perform a risk assessment during the early planning and initial concept phase of the investment's life-cycle, develop a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Answer the following questions to describe how you are managing investment risks.

1. Does the investment have a Risk Management Plan?

yes

1.a. If yes, what is the date of the plan?

2006-08-10

1.b. Has the Risk Management Plan been significantly changed since last year's submission to OMB?

no

3. Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule:

The relatively small portion of DME activity included in this investment consists of multiple projects, each of which incorporates risk management into its life cycle cost estimates; it is not feasible at this point to address this issue centrally. However, this situation will change rapidly as Treasury participates fully in the methodology and options developed by the IOI LOB.

COST & SCHEDULE

1. Does the earned value management system meet the criteria in ANSI/EIA Standard 748?

no

2. Is the CV% or SV% greater than $\hat{A} \pm 10\%$?

no

2.b. If yes, explain the variance.

The scope and nature of this investment has changed considerably owing to our alignment with the IOI, including their revised definitions of infrastructure for this purpose, and will change again as we align with the work of the IOI LOB. The current official baseline as represented by the milestones is out of line with the actual current and planned numbers, and we are preparing to establish a revised baseline prior to October 1.

2.c. If yes, what corrective actions are being taken?

Treasury is taking steps, including requiring full internal E-300s for the components of this investment and much more

granular EVM and operational analysis that can be rolled to Department-level cost and schedule data, to fix this situation as we being reporting against a revised baseline during the first quarter of FY 2008. Our Baseline Change Request will reflect the current numbers, and the next Control Review will reflect this improved methodology.

3. *Has the investment re-baselined during the past fiscal year?*

no